

22<sup>nd</sup> December 2020

COVID!

James Bowler  
Hasting

1) Gold meeting now - likely to pull more of the  
Sukho trees &

2) What to do about schools?

We took our last decision 48 hours ago

Tree 2 ~~is~~ growing fast -

Cumbria has a lot of but new variant  
Cornwall going up.

Boxing Day at 27°C

but white

Enough people into have been recommended to reduce  
mobility - pressure on NHS. The risk will  
start to decrease.

There is an epidemic but it is going so fast that  
we have to be quite vigorous.

The doubling time is below 7 days.

We might not hit it exactly but if we can  
get delays.

UKs leave has expected beds to be frozen stop  
functioning

We are unlikely to get to herd numbers

We are trying to slow down growth a S/E as  
much as we can. We are playing for time

10-member meetings worked in Kent type but not  
in Kent.

It now looks like 10-14s, 15-19s have

You'd reduce the number of parents of bank  
but keep student nurses etc at university.

Schools are closed till 4<sup>th</sup> Jan  
by law only in young children.



Frslie 1.3 Tuesday 22 Dec 2020

1) Some sort of reformulation of Hammer clause  
taken it off fire - put it on energy  
put it on sufficiency

2) during on 5 - 25  
6 - 27

+ some creative accounting?

3) By way of 2nd party, Capex 6-12 as transition  
By way of Hammer mechanism on 6-12

Ugula

Further in discussion  
Under no circumstances to get rid of  
compensation measures

We both agree a reciprocal clause of water  
+ happen on fire

What if clear large - sufficient clause

if waters are caused the party is capable of  
taking measures

The energy is huge

In case it is triggered measures can be taken  
The same would be applied in the water case

appointments & phytosterols

## Vaccines

Merica

- 1) AZ data sent to MHRA
- 2) ~~Letters to the data by name~~  
Jules company
- 3) Will get vaccines mainly or cold  
from balls for 2nd dose
- 4) We have more control re supply chain
- 5) We tried to get 1st dose. We are able  
to use more than 50%.

1.9m and 2.1m

How hard to push to phase 2

How fast can we go in Jan?

SSO is in England -  
focused on getting to as many  
care homes as possible  
We are opening for the split

2nd doses in 29th  
pilots last week

MI & large care homes  
90 Jan



We keep going until all care leave  
residents are vaccinated

At 80s, heads care workers, soon

Once there is more supply you can be  
less strict about cohort depletion

10 in vaccines that

At what date you work you - as done JCVI  
in pyramid

JCVI met - gave a brief summary of progress  
for deployment subject to MHRA consultation.

Discussed to epidemiology we have  
to do first 1st dose  
- delay 2nd dose in 12 weeks after 1st

If we had 10 in doses we can get  
8 in 1st dose into 8 -  
or then give 2nd dose to the 2 -

That's really what it will play out -  
Right away, we be given as many doses as  
possible

You might get a letter from  
we and use the AZ roll out to letter to  
applicants

MHRA likely to give this guidance in 29<sup>th</sup>  
Dec

for  
with house A2  
Parker 2m. working in the  
or where to

AV works

By house been let; weekly for 5 years  
a broad range of people looking;  
some who may have av.

1 pipe bivalent to fill it with water -  
Because it rains a  
very short exposure

3-4m P pipe for water to Feb

A2 4m by end of 13 years

6m in Jan

Feb 10m

A2 may produce more

8 end of Feb 26m

gap beds



TEG

Mauston

Grand 3900 Corvis

numbers are building

It's going the whole time

By Lane suggested later that to

We have then; they are a Kent; and

We can display then

From France and it can operate at the test

at Mauston & question Sued

Don't to put his moving.

You can go straight to Dover. It will be  
able to use the types of test  
but now it is the key & test

2 hrs 15 min

French want to make an announcement  
too early. Citizens can start to return from  
tomorrow to France at the type of test.

They shouldn't be premature in the messaging.

The doctors should bed down in their cars

Those should arrive on Jan 6<sup>th</sup> with a review

on 31 Dec. This is a bit absurd because

Centiles are solitary bunch and we don't know

the prevalence in France anyway.

From Paris and another ~~test~~ <sup>test</sup> units will be  
there - by and by training in Mauston.

If a trade drive test positive, it's for  
a PCR test to confirm, and then

Kent County Council have then  
to hold over the children.

(SWS)

were could be 15000 still to go home &  
some still to come in. It will take days to  
clear. Hopefully it can all expire by Jan 6.  
07% are sampled coming but slow way.

have been told by both airports can travel  
home at 7:15 & a second clip or home at  
9:15pm.

39 minutes



Wednesday 23 Dec 2020

Nicola Styrke - - appt given  
Schools - Tregynon cross

Print - temperature of -  
- \$58.1 m  
Paul Poyke m  
Kerle Board m

## Dashboard Wed

Steffan: ① ONS back to November peak, means 1.18%  
of pop. will have tested positive. = 85  
85 people. So a big increase in 2 weeks.

② The new variant is spreading faster and will  
account for more than the old variant.

③ Vaccine: if you have covid once you are more  
protected against any covid

④ We have discovered 2 cases of S African variant.  
So we need to take action. Some of the mutations are the  
same but it has arisen independently. It's spreading  
MORE rapidly than UK variants. It might cause  
immune escape. Theoretically mutations make  
it harder to be immune to vaccine. Antibodies recognise  
shape of proteins. When a mutation alters the protein  
you can sometimes see change of the shape, and the  
change in the shape, the less likely to be recognised by  
an antibody. The S African mutation is a bit different.  
The vaccine is proven or promised.



Public usually doesn't become more  
transmissible but less dangerous. You can  
smell immunity or get get infected.  
Immunity gradually spreads.

London going v. rapidly 1 in 40 -  
London - & SE

North continuing to fall below one per cent  
has been down 2%.  
SE also showing signs of increasing.

The new variant is contributing to a massive wave of  
death in London & other regions.

12-16 age band at 6%  
i.e. 17 children between 12-16.  
IV: it's spreading at the same rate among children  
as among adults

18 000 patients in hospital — 3000  
more. We will have more by Xmas by the  
in April weeks.  $\frac{1}{4}$  of critical care are now  
using extra spaces outside the normal area.

General & acute beds at  $\frac{1}{4}$  occupancy for London  
& SE. If the rate continues we'll be full up soon.  
It's a massive wave of stay.  
We will need the London hospitals?

Grand. The French were supposed to tell us

upcoming



border police can't move to let them through.  
We are sending testing units to Dover. Border will soon be  
full. A lot of problems. Working in R... allow to get  
helicopters down there.

Dido

only need copy  
what the time

Barnier . Notes from his mandate. He realises he  
has done a bad job. Barnier might resign.

6-12 rules ~~are~~ - they are included  
unless we say to come in.

In so far as 6-12 covered - it's only a bit  
after channel - the border channel

equivalence

- We can put a  
counter measures

- Bloc

- Swiss have dynamic alignment

- reciprocity -

- they have constant but we can cut

if it has been prepared.

The deal with the

The UK language ~~with the~~ rules which disallowed

U.S. Gula

Problems

about debt  
European issues

EU PSR

EU pub

M.S. wanted

Things on US are. I cannot make a 6 year + 25%  
On one side its destroying livelihoods

There are fish in the sea  
compensation

fall receipts

EU pub's for common -  
budget - we are asking to  
join treaty as a concern

Thurman  
PSR open  
PSR bottom

55 - 50%

My have to pay back  
we get 200 back.

65 - 55 - 45

50  
55



# Redro Sanchez

23<sup>rd</sup>  
Dec  
2020

- ① 3 parts gov UK - such a difficult time
- ② Spain - biggest people are gov's enemies - we have to
- ③ Spanish how will unite us instead of divide us
- ④ Certain people of gov want to be gov's but unite us not divide -
- ⑤ What is the solution for the Schengen controls?
- ⑥ What is the transition period?
- ⑦ Moll on security / defence in gov
- ⑧ How do we share w. the common?

Control. We need leave everything aside. We don't have Spanish police on our side. On the port side it should be the UK police / Gov police. No problem. On the airport side we will have 3 parties UK / Spanish / Gov police. We are dealing with our national problems

130,000 hours more  
4/10/02

Chief

What is the ab. history? ECT

He is a real copy  
from financial service  
it would report oppression or oppression



Open - control over on laws  
Other candidates & having 6000  
When done it is not damaging  
→ but deed on voting  
→ it is a deed for the Union

A good new chapter for the coming  
by still want to do for

Chap

28 Dec 2020

Urine  
diets

30k cars

2115 admissions

18 227 a hospital

316 deaths -

big number of cars cd be forged  
because people haven't been having  
k13

Hospital cases up 25% on wed

1427 v beds

6000 v beds

James Beale

After 2 weeks

300 ? or 31st

2) then ventur on 30th Dec

SW & Midlands rising rapidly

Nov 3 - Nov 4

3) Schools

How quickly is the av. spreading -

Statement on Covid on Dec 30

Will London peak & decline?

ONS data reviewed



how many  
schools?

→ 5000  
vms

if we can't see representative data  
by then soon

- 1) 4<sup>th</sup> Jan early class users + primary  
valuable children - at a care plan  
back per 4<sup>th</sup> Jan
- 2) 2<sup>nd</sup> Jan School kids 3<sup>rd</sup> Jan security school  
kids - wouldn't come back until 18<sup>th</sup>  
sent this week of 11<sup>th</sup>
- 3) by have to MACT request signed 7<sup>th</sup>
- 4) ATE & MOD are going to plan  
meas as possible

PN

children 12 - 17 are greater  
frustrations. Clear but children are  
not just part of this but 2<sup>nd</sup>  
School kids are bigger speakers

Is there much in waiting?

if we allow the narrative (the 2<sup>nd</sup>) school  
re message

if Head Karkes have been  
all of the time

Item 4

There will not be any protection by  
ed for any PLE

We'll have a TIC & a meeting - and the  
Hug Cook

ONS estimates show people right back up to  
650k people  
New variant makes up majority of positive cases  
TV makes up the increase.  
Old variant falling.  
Means across all cohorts.

2% of 10-11 year olds have it

3% of 12-17 year olds

6% in London of 12-17 year olds are positive

It's a question of when not if.

Given

- ① We have a great installed base schools - just place
- ② children, for most disadvantaged have spent more
- ③ Not as different at city level - ...
- ④ Feb 18<sup>th</sup> half term or until Easter
- ⑤ We have budgeted for it to keep schools open  
with inflation rates of 800 plus.

⑥ This because it's a large SE or rather police  
dilemma

⑦ Exam cohorts back in 4<sup>th</sup>...

⑧ 4<sup>th</sup> Jan July school tests ...

⑨ 11 & 13 mass testing -

⑩ again we have a test

6000 locations

Orinda

Seas

5) test

4) TIC &

5) peng/20

6) under

7) some other

⑧ Orinda only  
body?



central power tests - to do prep  
by school to get 1000 tests

5<sup>th</sup> Jan - more tests  
6<sup>th</sup> Jan - more tests

we have four lights

We can get the tests to schools  
the webinar

by where people are webinar  
a 2nd webinar

most schools will do it

~~the next test~~ I don't need to be light, I need  
No volunteer is sitting the sitting up the  
child's case

So begin w. contact - now we contact  
to 11<sup>th</sup> ... day 7<sup>th</sup>

17<sup>th</sup> 13<sup>th</sup> and start to learn as they have been tested  
1HRA have passed regulation

not 1. we need to be strategic to get the test  
to the pandemic

2 tips will look different at Feb

3 We know AV is going for in SW / London but  
not in NW

4 we know that it doesn't work for AV because it  
not happen in here

5 primary + 2nd + universities.

Michael @ returning schools Ad ad 02 → No  
to R. How much money do  
we truly have?

- (2) eg, school will have 1000 general new test
- (3) We don't need a Feb  $\frac{1}{2}$  term -
- (4) We don't need 2 weeks at Easter.
- (5) prioritize years 11 & 13

Ben: we kept the schools open  
to have priv & administered tests  
again, is that again

PV we don't have the same as before  
but, transferring pupils over to the schools  
and it looks as if the schools are closed  
create a pressure on  
teachers not at risk for virus  
we are moving quite a lot of children  
this isn't perfect  
It's not the opposite

3 possible  
ways  
for this  
but need

(1) if we can  
move?

(2) Ising  
→

(3) Move -

(4) Educate  
by separate  
→ with less  
and outside  
it



NHS capacity Tuesday 29 Dec 2020

Schools	Shreddedwood Dakson	Mentals schools down Par with vacuum needed Bill Cash. etc
<p>Vaccines 1.30pm Skimm/Emily Lawson chat</p> <p>at 15m a day</p> <p>No new data on whether the variants are recirculate - resistant?</p> <p>Yes, we are in slide path to approval for AZ</p> <p>It's a 2 dose schedule with an interval window - we need to take window of 12 weeks to give 1 dose. On immunological principles JCVI will land same place → by week 2 dose / 12 week window window</p>	<p>- rate? AZ? for dose?</p> <p>- split dose? syngene</p> <p>- why so slow?</p> <p>- 2m vaccine?</p> <p>- vaccine resistant variants?</p> <p>- why Pfizer vaccine?</p> <p>- 3m or 5m?</p> <p>- deployment</p>	<p>MASS TEST</p> <p>??</p> <p>When?</p> <p>- day</p> <p>- Dept</p>
<p>AZ numbers are between 10 - 15m</p> <p>terribly low takes 28 days</p> <p>Emily Lawson: 15m</p> <p>15,000 doses available 1st week -</p> <p>we get additional supply with vaccine later</p> <p>then</p> <p>we will have done 15.3m by</p> <p>Feb 1</p> <p>John - a week ago we were told 4m by end</p> <p>of Dec</p> <p>John</p> <p>15.3m by end of</p>		

Feb 14 Villana I can't understand where there is

a manufacturing problem

3rd dose in UK ready to go. They've been tested

from last year's stock & 1st & 2nd dose

Matt: what matters is 1-4

**CARE HOMES** - we are going to build on 75s + one 80s

We have to build any care home without prior to by 1st Jan

We are going to build this

80 is for 2 doses but we  
we were not for it post-pandemic

**JVI** Vaccine efficacy decreases between 1st & 2nd dose

The message about Pfizer will have to be landed carefully -  
sharing what we have for benefit of pop. No one will suffer for having  
1st & 2nd dose delayed. ~~It's not~~ In the 1st 11 days you are at a BIT  
of risk, but after that your level of protection increases to 90%.  
Just at dose one - Pfizer have unfortunately put out a 52% point  
figure. [Gove]

1) 2-4 in 6, 10 Jan to claim? 4s

2) 8 Dec was 1st vaccine

3) 5-9 Pfizer received



David O  
Tuesday 21<sup>st</sup> Dec 2020

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S. / J. the pop and home  
63% positive  
800,000 →  
claim it's an upward trajectory  
7-1: 10% positive

1 in 60

N. responsible for 63% of positive  
cases -

London 3.5% of total positive  
London, east of Eyles, SE  
does not show the level  
E / London virus rapidly  
living rapidly in North East, West Midlands, Yorkshire  
& Humbers

New variant has doubling time of 7  
days

21,000 patients in hospital, up on 9K  
5 April positive cases of Eyles

high levels of deaths across the UK  
Deaths will start to rise

is Dr McManus rate starting to come back up  
2) Kent & Govt better...?



Matt: We are in a much worse position than his analysis of data pack shows  
 (2) NHS under pressure in London & SE  
 (3) Tiers & 76% -  
 (4) where care falls in 1000s & doubling  
 we have to work very carefully

Rishi: deaths have declined? why?

Chris: as it moves  
 up age spectrum &  
 with catching up  
 more people come to  
 more take life to die  
 Tier 4 ...  
 Kent data encourages but  
 caution needed

Ben: 1.1 billion?

The old variant was  
 more broad based -  
 It's the new variant

Priti: OESSA go we look  
 18-39yr old (2) hospitals are becoming  
 overwhelmed (3) we need parallel infrastructure  
 in communication  
 Chris: I don't support proposals -  
 14 - ?

The new variant is doing  
 things in a bad way -  
 Patrick: as hospitals

→ Nigel: ... tier 4 down  
 work - massive economic harm  
 is/are seen evidence that it is of  
 benefit

become more crowded death  
 rate go up again  
 People are moving at the  
 boundaries of the rules  
 It's the behaviour that  
 matters

Steve: 2 sides  
 We will come back to this

Steve Pons: we are  
 having to look after / under  
 patients, where you  
 are in hospital or  
 in a department

Gove: I agree w/ part 14  
 put side coming into tier 4

Alex: 76% of tier 4  
 vaccine still effective?

Jenni: what's the point  
 of tier 4?

Doug Raab: how do you make  
 progress? How we interact w/  
 the vaccine?



gavin

arrival tests of children in primary school

All teachers able to do weekly tests  
providing return of student books

Gavin: schools mainly per business as usual  
directly

- Exam groups in 2nd batch on 11<sup>th</sup>
- all schools will get tested once 11<sup>th</sup> & 18<sup>th</sup>
- high degree of confidence that we will move to weekly testing
- self-administered tests at home
- 3 week period of weekly testing done in primary schools
- first <sup>group</sup> due to be delivered 4<sup>th</sup> Jan - in?
- 1st group of wipe 4<sup>th</sup> Jan 2-3 pm
- schools (2nd) dispatch 5/6<sup>th</sup> Jan
- We can't ask children to do the tests
- 18000 drop-off points -
- Parents do a covid test at home
- We depend on when we can get the tests out
- Appoint to have tests for staff
- Non-exam groups for 18<sup>th</sup> Jan
- Exam groups will be coming back on previous tests
- + critical & vulnerable groups
- The kids are directed how to swap over & work
- Then someone takes the wound from the
- PCR if the child tests positive
- Postal PCR to kids?
- Any positive beyond that test & kids will be sent home w. PCR test

Dido - we won't have equipment to  
send to all schools.

Can we get all 18,000 primary schools set up  
Can we get all teachers ready by the 18<sup>th</sup>?

Susan Hopkins

66m in stock cabinet now

27m 15<sup>th</sup> Jan

86m for week of Jan

give ① Btcd qualification in Jan?

② What about contracts?

③ effect on R?

99m

580,000 students supposed to take exams for 15<sup>th</sup> Jan  
Btcd. severely distressed.

Mat ① How computer is it?

② university delays

Patrick you can't control GB NV without doing  
schools

WTE schools re

① primary schools back + taking

except where rates are not granted

② 200 schools



AstraZeneca Wed 30 Dec 2020

?V India? Site not approved by regulators?

He is the head of manufacturing, Pan Cheng

He is a project Manager focused solely on UK.

They were giving numbers of delivery into UK  
by buying a whole load of stuff but need to be  
guaranteed assured... can be speeded

Regulators need to take samples & test them - see that  
they are sterile & don't have probes in viral vector -  
has to be done by IND

Oxford biomedica

Cobra & batilix - need to push them

& people will be making more drug substance

Lara McCabon Vaccines took force

We have funded this vaccine  
Oxford were about to do a deal w. Merck  
& we intervened.

Science that led up to this funded by UK



# Muscal Soriot

① MHR A ✓

② Argentina / India approval

③ Serum Institute have done a beautiful job

④ This week 530,000 doses to UK

⑤ 600,000 doses next week

⑥ close to 2 m per week by mid Jan

⑦ global supply Pan

⑧ Mark Proctor & Macleodfield

⑩ We can place 600 people on dose or a 2d dose  
3 months later

⑪ The only drug that reduces mortality —

⑫ Some kind of patient

landed  
task for C  
Van





Monday 4 Jan 2021

## Business & schools

James Fowler. CMOs have moved to alert  
Level 5.  
Level 4

## Dashboard stuff

- Probably substantial increases
- 55,000 cases reported
- 29<sup>th</sup> Dec 80,000
- 30<sup>th</sup> Dec 60,224
- plus 7 day average
- ) Lots of gaps but clear we are on an upwards  
trajectory
- ) 17% of tests with positive on EYF  
we are missing quite a large number  
EYF can take 500 per week
- ) we are doing a large number of tests
- ) staying virus in most recent period
- ) Liverpool seems rapid growth - back to  
the peaks of last autumn
- ) Kent more mixed - might have subsided but  
rising again
- positives rates vs age?  
rate of positive cases?
- ) New ONS data for...

- different test  
- what else  
can we do?  
don't leave  
home if not  
good reason

India

25% increase in  
could mychments in 6 days  
 $\frac{2}{3}$  of critical <sup>added</sup> cases at 100%.

Come, surge, supersurge

possibly rate has doubled  
- death rate

Week level 5 in significant parts of all 4  
regions - NHS not yet in  
under real trouble

In African variant, Both running ahead of the  
evidence is strong it's vaccine resistant.  
But the changes are quite substantial -  
but way it's constructed. Not sure  
whether it alters immune detection...

Keyhat 50

Summary

- ① we need to see how we exit
- ② we will start to exit once vaccine roll-out enough
- ③ intervention built on top of stay at home messaging
- ④ screen once a day
- ⑤ does some restrictions not as good
- ⑥ stop people doing things related alcohol
- ⑦ work from home
- ⑧ Clinical Emergency Voucher (and avoid other major measures)
- ⑨ Primary schools? educational data?
- ⑩ Nurses



is what

we vaccinated by can house resident  
to day by won't be protected in for 2 weeks.

infections will start to take quite quickly but  
not before end of Feb

NHS will continue to be under threat for weeks  
if not better

IV Data becoming clearer that IV is 50-70%  
more transmissible.

Means a place before areas' empty -  
many school kids bring it back into the  
community through a bit less than 2nd school kids.  
Educational disadvantage worse for many  
school kids.

2 in steps defect spread -  
3 mechanisms  
1) defect, pinch, aerosol

Means -  
when many schools open -  
then does it end  
things

Victims relief  
heads BB &

COP

Prithi Holder  
Hendy  
John

Union office  
festival

Pres 5 - Jan

2021

Stadium

updated daily - vaccination numbers  
excess - are they cancelled?

international travel.

CSI TUC asking for more cash

~~other~~ lipsementals

Modi → still vaccines  
domestic case

James  
Norman  
CEO SBS

Center/Workforce with local ability?

Center built

Center to

rescue

Patrick Saunders

By Rudelka

Mike Wipke

Mike Carter

AG system & leave  
Suzella wants to join system  
leave should be allowed to do  
so. It must be clear about  
who is AG. We will create  
a new office, of minister  
on maternity

Alok

He wouldn't have  
disaster response  
Kwasinor government  
organization. South Africa,  
10 point

Calgee

Fraser should be NSA?  
frustrated should go to work



Matt & Co

unlike double land  
sheep

charts 1-4 number 2  
clinically suffering vulnerable  
sows

13:9 m

named disease

re programme

730 shts

500 by 1st of week

Each time sp centre comes in sheep  
have all time

Not as sp as optimal spreads

Old Weir

24th Ems

We are prioritising over 80% to care home workers  
if we present

2-3 weeks of far cover all charts 1-2-3

Chris - go down the list as JCVI

complaint about vaccines not going

geographic pattern of distribution very complex

Early 70% are  
PCNs have received 75%  
400 have received more than  $\frac{1}{2}$  of over 800  
1250 PCNs.  
59

28% of over 80 have been  
vaccinated

care home bonus

Early - we sent half of us delivering us  
week - some hospitals where we have  
vaccine in freezer  
Good  
capacity limited

1.12.9 deliveries to primary care  
How can you have a better  
wastage  
hospitals  
supply is coming

Don't worry about supply  
→ what we have  
you need to get more beds  
circumstances

Care home workers & uhs workers have a  
big care.  
of care

— shorts  
— we get at  
are only  
all 10 days

→ supply/  
distribution

→ we have  
a great risk  
factor with  
pick low bys  
put

→



Michael Black  
David Quares  
Jew

B. d.

Back at the world stage - stewardship  
How do we use science to be even better prepared  
if it had done it it would have saved billions of dollars  
The future challenge - Sally Davis at Cambridge - what will be a  
transformative bit of innovation and science  
The vaccine accelerator  
data gets shared  
Do you get big data

Kuoming - Chinese not being very ambitious

Biden - Canadian with

global economic crisis

# NHS capacity

day

After previous build, more more decisions are taken to move people around the country. It doesn't mean the whole system is turned off - it means people are sent away.

Just over 90% in London are covid:

Until Xmas week we were doing well but we have now hit a buffer

Amanda has stopped doing P3 & P4 treatment - but replaced cardiac treatment (emergency surgery)

P2 surgery should be done w/in a month

Our last couple of weeks in ESSA, London, SE 642 cases have had to be stood

In London case rates went up 15%.

Back rate now of 50%?

Keel - Medway covid positive patients  
No sign of impact at Keel Hospital local

Amanda: NHS is struggling w/ its own capacity

John: we have to be able to stretch staffing

- cancelling surgery but don't lose a limb or urgent cancer
- staff coming in
- transfers into a region 1000 people - make decisions as to who
- private sector
- discharging as many as possible
- passing into intermediate care - hotels?
- we have Nijmegen, but the BSM is staffing

New model of care takes more space - so

Nijmegen is not as capacitated as before



significantly used for end work -  
skip down protocols who don't need acute  
management care,

Insurance for care homes -

by are worried about last

CQC aspected on safe -

Nobody gets discharged without a test

- Start with

- altered levels care professional roles

- go to veteran sps  
combat

tociliz

Tocilizumab (UK)

Sarilumab (US)

Wed 6 Jan 2021

James Stadi

Vaccine 75 weeks -

Factor for our 800 is 100,000, but we are getting 100,000

with med pharma -

Simon Duke pharma

11,400 pharma 20 people a day

What percentage has to be

WHO want

exams difficult - game today

BTECS now

Unison want nurses to shut

Cannabis treatment - Doherty

50 per decision

BNP

Steffan

(1) rate of growth in London / SE all been slowed

(2) North West, Yorkshire (Humber), etc.

(3) West Midlands of

(4) South West gradually rising

(5) 2nd school children started to fall but are 70s are  
rising to rise.

(6) 1 in 50 of over 70s have had virus in London &  
out of 100 hospitalizations & deaths

(7) North East & North West low

(8) NI has seen big rise in care costs

(9) Republic rates also rising



- of my only have 2% of the system etc
- (1) Core business and looking good -  
we will see lot of debt not going up
  - (2) we will see a very steep rise
  - (3) 10% <sup>is 2%</sup> 4% of sleep vaccinated
  - (4) 1st to release

Ribon

Mark Kent

- (1) This deal would remove 25% from the £550m of UK deposits, including Satchi, Carbone, and others (JCS)
- (2) We would receive profits in relation to bonds on both sides and have to make payments on aerospace.  
These will be asymmetrical. we will be conceding more to US.  
US will constrain to x breakeven, & we will constrain R&D.  
This would EXCLUDE US D.O.D. support & Max-  
This benefits but not certain
- (3) Enforcement - there will be rapid retaliation
- (4) The EU / US are doing a deal, we need to see we get the better terms.

Some of our support for Airbus has been declared illegal.

Emily / Phil

Phil - Boys not looking good  
Rashes of 1000s 1000  
Derivative infirm

PCN capacity  
1180 doses per day 1000

Bridges Milly Klamm

200-500 quads  
Eg PCN for new boxes  
190  
400

We sent out engines we had  
300,000 doses have been kept in  
hospital units

Sent Tes doc box of 975  
AZ comes in 800

Comments planning  
200 sites planned  
We sent 1000 doses a week

You're for the able to do 1000 a week  
Increasing the number of unused  
vials in the fridge

Each vial has 5 doses

Nate

2nd

beginning  
breakdown  
by cost  
delay  
reduction



we can get 11 doses out of 10 dose vial supply  
it have reduced the waste  
she has got her wastage negative  
informed  
the companies

### Vaccination centres

50 by end of month - 7 now  
shown good design - patient flow, general  
distancing. Excel centre  
checked, moved in  
you will get  
National Immunisation & Vaccination  
Review - tracks what you have had

we have just had 6 or 15 or 2 days of AZ  
I have seen no readers off we go

270 hospital labs	}	End of week with 15 Jan
1023 PCNs		
200 city pharmacists		
7 vaccine		

= 659,500 doses per day  
= 3.2 m

88% of deaths in 1-4

we can get to 100% of what 1  
=  $\frac{1}{3}$  of deaths

questionnaire plan gets us 11% residents

290,000 doses  
10,000 care homes in  
343,000 elderly & care homes

10 days for when to start the plan

We will know from your gp record  
people are going to get a letter saying you are over 80

for Feb another data dump

DAIME will be the last group to  
be vaccinated

Wells DA

nothing to do

any plans super helpful in the  
planning

1500 site - some of the  
work is done

National Vaccination Centres

any?  
for?  
original?  
disposal



Tuesday 7 Jan 2021

Poli has gone in hand as President &  
Smith should have condemned

Hayes vs cross about vaccines -  
you sign up & then parents to shut down

Mr Seldon with Matt on vaccine

quack with two pen tests viruses  
92% of needles went for

Infusion & have been done recently



Thurs Thurs 7 Jan 2021

2-6m per test delivered  
28000 lateral flow tests  
400 CTS test sites says NHS

We need 684 747 people  
get sat q' taken within 24 hours

17m in schools

Dido

It's, whether you come forward for testing —  
that's the problem.

Serial tests of contacts

If you are an index case you get  
full pay in Germany

My don't afford to test positive

Simon / Dido

- ① CTS testing now a national programme.
- ② All employer businesses will start CTS testing
- ③ where do you focus the attention?
- ④ focus on people who are allowed out of home
- ⑤ 6-8m people who need to be outside home
- ⑥ get large employers to do weekly testing
- ⑦ we need to get a digital platform in place
- ⑧ we need home service for lateral flow





~~get rid of Jan we will~~  
the services is worthless -

Do a national event since R is  
moving down. You create some behaviour

Do people believe a cultural process?

Model

Big City 3% positive  
get to be people haven't been up to

We know why people can't come  
out to be tested

- schools  
- companies  
- terms / costs

→ be specific  
the vaccine  
priorities

→

L12

US did put in retaliatory tariffs  
on brandy & table wine

US did not put tariffs on soft wheat, only  
on blended sorgho.

Airbus sent an angry letter - but we  
didn't put tariffs on them

L12 DEAL

£140m of tariffs on £500m  
of products removed & allows  
us to consider repayable loan  
instrument - & if the EU gets better  
terms than us we get to deal with

If we end up in a worst case  
scenario we have retaliatory  
tariffs on UK.

Robert Lightfoot has agreed that  
we will remove  
asymmetries. So now we can't be  
tied in if US gets out of agreements.

The grounds of appeal diverges in  
paying dividends if we align  
w. the EU. We wd be outsourcing  
our trade policy to EU

We don't have retaliatory rights  
because we are not a named party  
in the dispute.

We want to reach a settlement with us



The EU cd do a deal that leaves  
with a UK components for airbus

16. Perfect this deal means you want  
to subsidize aircraft manufacturing  
in the future.

If we do this deal, we can remove  
tariffs on whiskey. If I were a lobbyist for  
airbus I wd want to put whiskey up  
everyone.

We need to treat it as leverage  
We cd take

This is a regulation

Le3  
We are giving huge support to Airbus  
financially - by having cut as part of  
the decision or then airbus will  
be shut off -

Do we follow the French approach to  
trade policy

If we don't do this and we'll be in same  
position as ~~the~~ J. B. de

Alto (1) the deal is asymmetrical  
(2) RLI is ~~not~~ prohibited  
(3) an arbitrator will decide whether  
the deal is commercial or not

Q: RLI has been put to be  
against WTO rules.

Ans. - The EU will put  
— replace the RLI we provide  
the idea we agree a sub-sidized  
deal then to EU put a better  
deal?

Statement - Right now Airbus  
— with private Boeing Flyer &  
Boeing - they won't disappear  
overnight - but the message

The French wanted to carry on  
subsidizing Airbus

Boeing  
They have agreed to no more tax breaks

Robin

- (1) The Airbus situation will make us down
- (2) Doing a deal on the way will go down badly
- (3) It's an asymmetric deal
- (4) It stops the ability to do subsidies
- (5) We'd argue in favor of trade liberalization



# Mr. Ginn — CLADDING

95% of Grenfell-style cladding has workers on site or has been cladding removed.

But no one interested in that because there are ~~ways~~ that are dangerous

under not willing to let against balconies but are unsafe

ACME one 18m ✓

~~for~~ ~~ACME~~ HPL

MML

A falling house where to take your materials & set fire to them. It's open to partial falling by where signs to test. MHCLG will start to give evidence that regulation was very weak. There has been no regulator.

No level of supervision

WE WILL HAVE TO ACT because gov has

450,000 leasehold properties

developers did ground rent 990 years to shared lease or move to commonhold

give a preholder & for a share of the building

4.5m leasehold properties

~~70,000 in flats~~

2000 buildings near 18 on tall  
430 in leasehold  
77000 volume 11-18

2500 unsafe high buildings

plastic, metal composite  
the most risky are  $\frac{1}{3}$  of the overall cost

govt loans money to the building  
to the building

Block of flats in N / or North of  
flats in Hong Kong



8<sup>th</sup> Jan 2021 Friday

Stats

NTS capacity  
50% more than at peak of 1st  
wave  
~~most~~ ambulances wait to  
offload patients 36% done

Leads unions complaining about  
no pay cuts in school

if not another  
cases plant  
industrial  
industrial

ASCL + NEU  
DfE rejected ground  
offer

Wanted  
forced delivery firms  
Machete

University Students

What are we going to do?  
binding arbitrator for results

# Steffen Dashboard

8<sup>th</sup> Jan 2021

- ① The OV & NV — means and have bigger impact on OV. in cost
- ② Jd variant for a bit, a boost over Xmas period
- ③ PV. any of these may as good as adherence to the. We need to look at data on public transport, kids in school, how much contact
- ④ Steffen: ~~focus~~ data
- ⑤ A bit more floor plan say 5 mins
- ⑥ 55 % of beds in London occupied by out patients
- ⑦ Some people are asymptomatic

## Uishi - Budget - March.

- ① Government do a one-off payment for the
- ② Using subsidy with judgment
- ③ If people are only labour market for 6 months to stay out
- ④ production has dropped off a cliff
- ⑤ A budget for jobs
- ⑥ Should we be putting up taxes?

↑  
Increased temp  
below risk

My (Helen)  
Bristol



# CX Budget 8 Jan 2021

Can we do an excess profits tax?

We don't raise as much money  
£160m says deservain further.

As for companies have made more  
money. We end up with a couple of hundred million  
by structure tax affects so as to people.  
by design and we're not predicting.  
we have only did it 3x in history.

Why? How we did it.

915 excess profits duty

1) BVP the DST at 3% - due to

— which — £300m worth of tax.

Prime, gov, Prof all set at 3%.

What is specifically hit large tech companies

But even if you doubled it you would only raise  
£300m. It's not the worst of what we go out to  
antagonise people

2) CT announce it when you have

— and you / 2 yrs later

More people to take it's feasible to  
put up companies

→ capital equipment

Full expenses - a lot of work and time but —

— putting it in B system.

— you had a big budget thing you would lose all the  
instruments in the installation.



# FURLOUGH

Unemployment at 5% - to 7.5%?  
Furlough costs a bomb, a billion for every million people  
per month

Problems reallocation of labour

It's so generous for companies but it makes the move out to  
service

WT are made up to 4m people in furlough

60% of furlough in accommodation, retail  
40% in other sectors

Massive demand management of the economy.  
Govt - stuck out with paid furlough

500k who have been fully furloughed from the  
beginning

- Companies, directors who have furloughed themselves
- elderly people who have been furloughed for watching news
- a lot of fraud

They are lower paid

Narrow the criteria + raise the employer contribution

We raised it before or take it hard to go down again  
But how? Not by sector. Maybe if you business is effectively  
closed by covid 19? What happens on a UK-wide basis?

Our furlough is more generous than other countries.



in goodly time we will have, tax relief  
for the NEWLY SELF EMPLOYED

~~the~~

DWP must be persuaded to increase  
but we should be backing jobs not just  
welfare

Byron

Guillaume Faure

- Close relation in Boeing & Flybe

- A350 variant - Holts Koyne

Airbus deal

1) UK one of the main manufacturers

2) Easy for me to remember you tell  
you are

We are acquiring the site. We want to be  
our site - BHE systems

3) We are preparing the future plans

4) We are the leader in the industry

5) Wings - 80% of the planes in the  
world are designed & manufactured in  
UK - Wing of tomorrow. We are  
very happy with the ecosystem the  
Boeing deal

6) We want to do more in UK  
regulation systems

All our eyes for the - Boeing can be  
Holt Koyne. Holt is v. difficult side -  
The only alternative are American

We will be for eyes to regulation  
systems. It's an integrated system -

This is going in field of aviation

We will need to become a manufacturer  
regulation systems - Our partner of choice  
is Holt Koyne. We want to create  
much degree

7) Regulation system -

8) We have to work w. Holt

Ja  
Zee



What it will mean & what  
the govt can play

Boeing has tried to withdraw & to slow  
us down to put the Max back in  
service

In a couple of weeks lightening will be  
gone

They will try to channel plans to  
Europe

Make sure it limits US to export  
plans - Predict

It will lead then to the decarbonised  
plans. In this perspective

Airbus - we are an important  
player -

~~Don't~~ The more we go forward, the  
scale effect

FCAS - we need an engine

Isaac 1.3pm Jan 8 2021

Start a pilot programme

Isaac  
And

- 1) Rights with link to economy/jobs
- 2) Vaccine done Mar / Apr - 3 years for
- 3) From May June → 18 months - the 18 months to check
- 4) push a compulsion

Isaac

- 1) people want consistency of action  
needs back to clear intention in message
- 2) People won't understand the importance of the  
importance of the vaccine is here.
- 3) Health concerns have not up against the  
economy is important
- 4) education is vital to solve
- 5) don't let

for us





Sunday 10<sup>th</sup> June 2021

It's putting at a very high level  
It's 1 & it could go up for

London critical care patients now being moved out

Shipping vitals now running at 1 to 4  
Some of them will cut the buffer

We don't push a lot of high burning  
to know more we do do in enforcement.

Shipping / anything allowed

Face masks -

Supermarkets - no shops people reading out loud  
~~at a~~ <sup>on</sup>  
more financial support

July 10 Jun 2021

up  
most  
cur  
vacc'd  
most  
of people

Weekly increase - all seen increase  
Whispered numbers 900 - one under 200  
Old variant also increasing in NW/NE.  
Why is it peaking in under/SE - maybe 600  
is just an artifact of young people

Hospital bed occupancy doesn't get account for times mixing  
doesn't allow for 4 new infections

telecom data: and of time any for re-hospital  
cases starting to peak  
Above April average cases in December.

Care rates continuing to increase  
200x to rate in the summer  
8000 604

1 in 16 people have the virus in studies &  
Dayton

Cheyenne 1 in 20  
Windsor 1 in 25

beds  
Spur flattening a least 2-3 days but may not  
mean caps - vs close to 95%.

~~to~~

Amanda

12000 releases in a Xmas day  
1000 more beds but one bed

20% of patients are outside critical critical  
care



are reduced electric activity  
left to beds also has been reduced

Supply supplies are pressure - more  
best treated large area - monitor  
imbalance credit capital can be used what to  
be - likely to see continued local hospitals but  
not Nightingale view of independent sector

State courts and stopping up supply & supply  
also are using across the country

Various issues can join it in hard - in  
any.

Things are slowing down in under  
At least

Sum : as repeat on a point -  
this needs to be put on  
with which to 10 days

We are seeing repeat on non-cold services.  
Cancer experts are best defined  
P2 clean plans.

imbalance vs more firms are deteriorating  
Pvhi

Which are out there.

etc to show this. To supply side - we are  
to have to max the communication

Supply

RM

Message

to people

We are going to enforce  
delivery of free mechanisms  
single justice mechanism - a hell

Service - people seeing it as an  $\frac{1}{2}$  to  
so much -  
sheer number of people out & about

messages need to be stronger -  
plus it does the public consciousness

Clear - Klaus felt portfolio is high -  
to run centre parties coffee  
cloud & clouding my big in London  
We have been coping on corners  
Some people having parties & private  
dwellings

1. & ratio volumes -  
people are dying in NHS -  
sensitive ratios



Friday 11 Jun 2021

9:15 am

Wed  
Craw

7:00

1:30  
pm

Chris

James Slack

- 1) vaccine coming well... any adult will be offered a vaccine by GP or nurse
- 2) care homes seeing no residents will be vaccinated
- 3) is lockdown 3 working?
- 4) Telegraph news on service
- 5) will have to take a vote on this in isolation
- 6) Hancock said don't flex the rules
- 7) Parks & Museums said probably close
- 8) Key workers on school
- 9) Cancer surgery being cancelled at a London Hosp
- 10) FSB saying 5% of businesses going bankrupt
- 11) Clivia - CRB on computer
- 12) Twitter going
- 13) Cancer CDS
- 14) Terra Centre

Dashboard

ONS

Steps

increase to 1 in 45.

Long or potentially, but in SE (London)  
not getting a NW

1600 per 100k in London & England  
down from 1200.

rapid growth in NW

growth is slowing noticeably but  
potentially the start of unwinding

6<sup>th</sup> Jan almost 4,000 admissions  
only a couple of days...

32,294 patients in hospital

81,000 deaths - Subscribed one  
summer

2nd wave deaths have exceeded 1st  
wave deaths

Care homes - continued increase  
in possibility in care homes  
since the virus peaked



Eddie  
Great Campers -  
we need to relaunch it  
ideas for proposals - a few  
£600 per set - (£1600)

Lance Interiors  
RDS - left to move a  
Mile walkies coming up again  
John Burrowsdale

Gutierrez  
establish clear rules & protocols  
open fronts are possible we need to

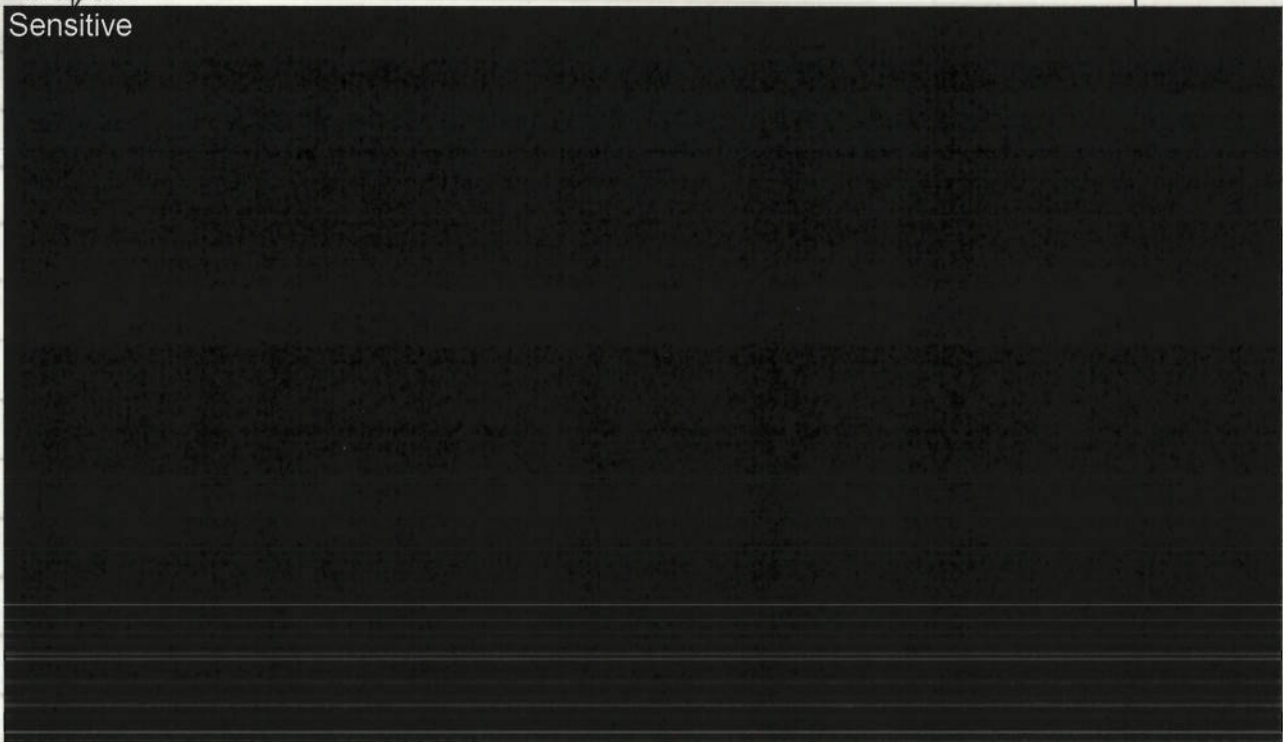
Chinese ready to do a deal  
similar to the ones after

62% covered by donations to  
Net zero

build a fund coalition for net zero  
Index / Brazil order

Let's discuss on NDCs at the U. on  
Mondays

Sensitive





11<sup>th</sup> Jun 2021 8:15

## Exams

It would be nice to be able to give results that  
people have confidence in.

Students are very strongly encouraged to use testing  
materials provided by the exam board

Uxbridge College is doing lots of practical  
assessments

→ allows people to pass

## Simon Case

Andrew McCosh - head of science &  
technology

John could go or help  
John Kingman

Chris - don't set something up until we have to  
answer

(From) NSA (?)

Eddie  
Helen  
Kevin League



Tuesday 12 Jan 2021

1/25/21

James Stach

10pm news was pretty bleak.  
not real public concern to trade back up to  
where it was last winter

Telegraph wants 29 in a day

Three notes plus - supermarkets  
ban shoppers who don't wear face  
masks

seeing a policeman enforcing the rules in  
supermarkets

Retailers  
free speed  
Mileage



abnd

.../Mv

roads amendments in trade bill + envt bill  
medical bill -  
education -  
Voc - domestic public law  
Nuclear operations bill

Steve Stevens

- 1) 88% of ~~88%~~ dealer to DCV 1-4
- 2) 3 vaccine campaigns
- 3) 2 sprints - to 15 Feb & then beyond
- 4) have to do 5 weeks in 5 months
- 5) Mass vaccination centres
- 6) In gov = public part week.
- 7) Need to keep acceleration over week 5 weeks
- 8) More volunteers than we need
- 9) Pharmacists and first diverts, cost
- 10) working down pyramid of risk
- 11) mass vaccination centres

Phil Prosser

- 1) we are reformatting and replacing
- 2) try to maintain good stock position
- 3) using royal engineer assets

Wallace

- 1) data sharing
- 2) finding the final 20%.
- 3) keeping pace w. the good stock position
- 4) fundamental political change

Ross

Rob Hurde

Due need to get to get the  
lead to reach. BAME  
disabled, travellers

2) There is a really antagonistic  
relation between local councils & NHS  
local councils

Mark

5 UK vaccine, UK delivery

2) 32 delivery personnel

Simon Hunt

1) 300,000 vaccines delivered  
only 80,000 used

2) keep the workers out there

3) ~~2)~~  
Brandon Lewis

1) Health Minister is a minister

COL: kids' natural resistance to disease

Tiz: 1) Must be local CCNs & PCGs to deliver sites  
2) ~~there~~ get the benefit

Matt: people may get reservations to have  
Health MOD

The Oxford vaccine

a sharp increase in enthusiasm after 1st  
vaccine. 3% are reluctant

2% are opposite anti vaxxers



Don't think we get  
pre-celebration of victory -  
clear or rapid increase in cases about  
when -

They are not 100% effective

1) a big delay for between when the vaccine  
is & the peak of the death rate

2) The 12 week interval. Doubles the  
under

CSA

This means people can mix

George Bush : Covid Mandates.

Don't denounce businesses  
gave

French have had back worse success

not like not blue ink but business is more  
smooth and gradual & required. we will  
see some turn-backs.

② NI protocol - at the moment there  
is no - enter to NI

③ opportunities -

④ phase timing, abolishing VAT on  
luxury products

⑤ More energy & regional

~~we~~

Publi

① more media reporters & trustees.

② Large amount of work to maintain flow of goods

③ working w. business a private-based system

④ we tested some use of

Brandon

The credit & loans to create problems  
Supermarkets have done good landscape  
improvements.

Called credit better Monday with the  
Uddie O'Neill

Grant

Traffic can be M20 carpool  
French want PCR tests

Rwan - bus

Don : going to the commission

Deal has been with needed in US  
UK nationals stopped from boarding airlines  
because of concern about residence  
deal w. government - facilitate for at the  
border. Cap

preliminary

India

Quelle ... NIG B trade  
subject means



Chair - Note / Dwyer

Clarity but there would not be a 2d referendum  
The supreme ct cd say there is a 2d referendum  
with remaining middle class won't want dangerous  
constitutional amendments.

Scottish Elections Bill

Sensitive





Sensitive



## Vaccines Eury / Shure

2.33

374 n seed doses

We have Betty Botting's going vineyard

- 1) By Sat am we need done more in last week time in the programme to date
- 2) So we need to do 1.6 in doses
- 3) There will be 3.5 in people & 3.9 in jobs by mid-year survey
- 4) We have only 40% of the stock we could do week compared to last week
- 5) Yesterday's stock done
- 6) We have to plan at a site level
- 7) They have been putting cane vits stood up cans
- 8) Programme for going more quickly because PCN reverts up faster
- 9) We are sending you a box of 100 - please go to you one 80s
- 10) next week we will need a site to be going for you as it can
- 11) did not anticipate Oxford can deliver bridge
- 12) Making sure engine gets to go
- 13) 420 sites have done more than 80% of the one 80s
- 14) By Monday [25] we have small number of one 80s with not have been covered.
- 15) Refund rate is very low -
- 16) Vaccine hesitations



people who are hesitant 25%.

travelers are hesitant

300,000 doses of Oxford  
many care sites  
8 to 8 7 days a week

We have to convince people  
You can do 70-100 care homes every day

8900 a day, 2 care homes  
12000 a day, 2

24" You could do all care homes  
Some care homes where outbreak is  
large

We can do  
11-14 doses out of Oxford 10 doses  
when you plunge

We need to help to optimize as best as  
we can

129

61

~~80~~  
MSIS

SNPs

2011

65 seats

No one will have lost but NHS  
was the principal issue -

Data drove choice of message  
- which message

empirical data - which issues -  
connect w. labour

By all have a Catalan representative



13<sup>th</sup> Jan 2021

James Sted

completely unacceptable -

consumer trading service -

Alerta - £ 5.24 in TSCo  
£ 4.08

£ 12 is what we are paying

My are part plus good both four  
vacancies - ggs in some parts have  
wanted to let them catch up

24/1/21

24/1/21

Shogun - creating competition  
UK vaccine

Japan vaccine -

customs officers or MPs

Shogun - Pharmaceutical Strat ? Mervatag

Vaccinations @ conditions needed

DDV's of patients to go to hotels.

insurance, message in enforcement.

Supermarkets.

Gipsy college a lot of staff are traumatised -

BMI - lateral flow tests

Measures only wd mean no abides for  
schools to keep contracts with caterers  
companies

Charwell supply 2000 schools,  
It's not acceptable

Wd be no same as the previous but meals to be  
sustainable like

Steffan Durbin

1.8% of population has disease

1.02 in people

More than 100,000 people have  
disease

Chapin?

— likely to be the result of the disease

— London much more of the total with the high  
1 in 50

— SE disease

— NW some signs of disease

— We can't conclude the disease but not rising

— East of the river

— SE rising

— all age groups taking but more prominent in  
school age population

— 70+ & 50-69 rates rising a little

— more than 1 in 100 70+ after the  
disease is more the virus

— NV: old want to be shown a disease

— SE some signs of disease

— NW: old taking but not rising



- West Midlands NV rising
- Liverpool - great rise in 50-60 years old
- more hospital admissions 3571
- a bit of an easing off in winter
- marked increase in Merseyside area
- 35000 patients in hospital

We have dinner more people outside  
 critical care unit -  $\frac{2}{3}$  of patients  
 being worked after outside critical care

Only 6 out of 11 critical care units  
 are doing 1 to 1

NW - Merseyside - need a national  
 decoupling  
 hospital numbers in hospital & community

Norfolk capacity  
 7500  
 1243

----- doctors who continue to visit for

2 don't think we can be kept up  
 on enforcement message in ending

Passenger Locator Form

Fees only a few have been paid

## Chris Whitty

This new variant can be beaten while schools are closed. What happens if we open schools.

A lot of fear in NHS. PTSD. People are incredibly stressed.

Real danger but people are behaving irrationally because they are scared

Try to dissipate the idea that I am doing anything but this are breaking the rules

PV  
484 - my best guess responsible to vaccine looks as though the drags are occurring all over the world.

Possibility that it drags more urgent

## Supermarkets

Do we have the pandemic situation

My team have been reluctant to police

12% cases in supermarkets -

Guidance - for police or supermarket

14% of kids attending school -  
higher than a spring lockdown



14 Jun 2021

James Glade -  
Trump repeated again  
Vaccines

24/7

Drugs have been rebuffed  
not care how residents not all

Transition

High - Evident due to where  
negotiations  
border / NI / business preparedness  
grey hands?

Worm Clouds

- There has not been a single green yet
- There is a high degree of compliance
- Member states have been compromised
- only 20 units turned back
- BUT volumes of freight are low & means  
spatially
- Testing problems - All handlers that are frustrating  
across the EU are using one transit site called  
Waterbrook.

- ⑦ We must fix this before the volume increase
- ⑧ Not seeing any impact or good coming in
- ⑨ BUT business sectors who didn't get ready
- ⑩ FISH is a problem

COMMON MISTAKES people are making in the paperwork

HMR C have been getting into by business 'helping'

Miss Glover

- ① flows are fine
- ② Media coverage about Redtape products
- ③ Problems with Dublin port industry but have been external
- ④ GROUNCE : Carries carrying goods from destination and supplier
- ⑤ Should you stamp your export health certificate as well as the code
- ⑥ Try hard to get an export health certificate
- ⑦ There is a huge form to fill in. Customs agent
- ⑧ You need a registered address where you are supplying to
- ⑨ Customs training grant

Once you have your EU export certificate you can export to rest of world.

Borders diplomacies

The most straits are importance

grant  
Testing of transients goes to Holland

French frequencies come to Mansour to do tests



fixments - catch certificate  
pool UK support under 5 yr

Kwasi - big busness has prepared better  
than small busness.  
Bubenz? Tariffs.

questions are coming in from business.  
traj

357 H03 line  
→ Publin

705 Carvayn - Bel for

Uchida San

Electric plant as we discuss

Leaf / Qashgari  
new movement for UK

Making for UK but look for better

looking for the leaf - in UK

automotive transportation for  
moving to the UK -  
green jobs -

By 2027 Nissan all electric  
Qashgari  
Juke + new EV's

What kind of supply chain?  
Renault

Batteries coming so fast  
Volume  $\Rightarrow$   
roll-out of infrastructure

Giannuca - conditions are important

We have a lot of investments. We have clearly  
we need to move - we need to move how to  
make the new competition



Silicon stores NITS capacity  
14 Jan 2020 2:30

1 || critical care beds on bay of  
~~3000~~ 3000 core

Amanda 64% of critical care  
patients are outside  
normal ICU in London

72 patients a paediatric intensive  
care

There might be early good news on  
infection rate but not a NW/NE  
or SW ...

telegraph: guidance several weeks Rd said if you  
have had a PCR test it can pick up  
infection after you are no longer ill

We need care homes to take people even when  
they are not

1st western corridor Brown bay meal  
for covid patients  
stop down care

CHC assessments can be suspended to  
clean staff (2000)

5000 short nurses → ed be used  
maximizing  
2nd year & 3rd



Early launch

Mobilizing - a couple of people to get  
more capacity

More vaccination sites.

Ch. is planning 2 beds.  
Hospitals 206 - consolidate so we are  
delivering to more sites  
996 PCNs 6, Friday

AZ push, 60k but between legs because  
too small to move

Rich Puff, waking up in a cold sweat because  
we have compressed the gap  
we need a buffer

Monday 18th all Pfizer stock out - by Wednesday  
2,052,000 AZ last week

We put the new care into areas but when looked  
atwards compliance

Care homes & over 80s  
open from Monday to 3 or 4

59.3%.

Butytor has done all care homes  
so has Camden.

Vaccination workers are now healthcare  
workers. Everyone can enjoy V. the ability.

24

10

type code

10





Pfizer

cluster -

3 confederates that are vaccine trials  
at the top of what we are able to do  
there will be strains that will escape the  
vaccine. We can grow up dramatically faster

We can produce DNA/RNA to come it

UK has spent half to protect systems has been  
done

Hydra Hwang — use sub volume  
sample to get  
an additional dose out of the vial

We will get an extra dose

epi pen about 1 in 10,000

Friday 15 Jan 2021

UC  
period  
one  
garden

R is 1.1 to 1.4

Must try to (what ways are  
could patients do corrected workbooks  
working list figures

Substance vaccine like figures are being  
scrupulously -

All are 50% by end of March

Be under 1 year

Peter Bone

So this week extension of lockdown  
PCR testing, say friends  
MHA lateral flow testing?

Baker

Home office have deleted some records re  
data loss

New Christmas

UK pop has fallen by 1.3m

James Bone



unsubscribed Fri 15 Jan 2021

Tram  
and  
people  
not  
used

- 36,489 covid patients NHS (UK)
- 4,134 admissions in Tues
- admissions remain on strike
- upwards trajectory
- same opus of platform
- big life rate of growth -
- high capacity in SW
- London some signs of 'bubbling'
- NW increases
- SW increases, but because there was less pressure
- Staff absences -  
just over 8%.
- covid related absences - additional burden
- we might be seeing signs of a peak. It  
shows a decline overall
- a material peak in numbers
- Employers using tests more  
under with more testing sites -  
pneumonia
- Royal Mail has been going slowly -  
not really out



Wish Friday 15 Jan  
2021

My  
global  
view

What do we do w. those indebted  
companies? Rest debt

arbitration like Australia

My have rest debt  
we can't want the rest back.

anyco is Great garden care & more in  
the future

Café Nero have filed for bankruptcy to  
dodge  
They have not left

1) High growth innovative companies disproportionately  
account for our growth

2) Venture capital financing 7 unicorns

3) Global Innovation Index

4) We are not at scaling up

5) We are not at getting private sector investment from state GDP

6) British business bank - what are lower labour?

7) A standardised product to co-fund companies

8) Future Fund one involved making the amount they raised

9) & we structured a way and all of it

10) Enterprise Investment Scheme

11) High-growth companies

12) Enterprise Management Incentives

13) Tied it to prod w. private capital

14) state & cloud computing as an allowable expense

15) Amazon make money from cloud services

16) investment has been stable for decades



ports - are pictured then & the  
most helpful places

80% gap between foot & 2nd  
companies

Mini MBA for SMES  
40% increase in sales, revenue

goal-oriented service

3-4 softwares

CRM customer relationship management

No trusted central place to get advice

loan

50k homebased loan

2.5% interest rate for 10 years

1st year it's free

Some years it's interest only £75k per month

rent

- arbitration stick-

- binding arbitrator -

- landlord / tenant come to place

- some people are taking out piss &  
others who need help

Pilot insurance schemes

reducing cost of - no doubt

Millions of children's relief  
increase to headline rate of universal tax credits

DWP T.3 Donna

Donna leading projects year in DWP

Private firms have taken money out of working age  
welfare

Osborne froze working age benefits

2 child policy 1.462

reduction of benefit cap

benefit freeze has ended because it came to an end

4.5 - 4.6 % of GDP is what we are getting  
on working age

Everyone has new benefits package.

8m households

4.2m well paid

3.8m years in or out

2m extra in UC since March

No system till then - huge job - amazing  
performance by DWP -

UC standard allowance to pay for food, bills & other essentials



~~£150 per week~~

We draw two absolute poverty lines  
and the bottom 20% line

50-1% of median = relative income poverty

Joseph Rowntree Foundation

£20 uplift = good thing

~~At the~~ ~~A~~ ~~single person~~ ~~wd~~ ~~get~~ ~~£100~~ ~~in the~~  
~~state~~

We have increased the incentives to work + increased employment in lower income groups

If you keep to £20 you have less incentives to work  
Rishi

It creates a lot of cash losses.

A penny on basic rate of income tax  
Plenty of opposition from

Con'd 0 May

Transport issue, Brazil. Under measures. Minimize risk.  
While JBC gets grip. When a known variant of concern is identified  
we will close borders to passengers from that country.

Understanding the risk & getting a handle on it.  
There were a couple of days lost. Before a handle was lost.  
There are big impacts.

Most passenger planes contain freight.

Chris Whitty

South Africa & Brazil have very good genomic surveillance  
We are punishing countries for being 6th completely &  
honest. It's a pique to allow us to assess what risk is.

Suspend all travel corridor regimes until 15 Feb  
Time to understand the UK variant / S Africa variant

Simon Widdles

- 1) Strengthen measures to respond to new variants -  
put it in place within the day
- 2) Suspend travel corridor until Feb 15
- 3) Strengthen enforcement of existing regime

We have a lax quarantine regime ---- we should move to  
managed isolation facilities.

Start from ban on inbound travel.

Border, freight, supply chains  
Taken up a few days.



11.11.20

People who accept end of travel corridor  
by who accept then a 50% / 100% travel  
but ban on air travel fairly disastrous  
British sector hasn't had a border ban  
other countries will retaliate. Prob. of France  
People won't be travelling w/ ad passage  
operator from a negative test  
Canada charge \$750,000

11.11.20

We need to hold up & be  
draconian  
We need aviation for long term stuff to check  
from  
We have done a lot of work on  
it's security

11.11.20

Do everything at a UK level

11.11.20

must have something in place

Matt

1) 48% of all genomic tests is done  
here.

2) Total capacity will be n.v.

3) UK has vaccine escape

4) new variant changes entry

5) enforcement of passage location  
from

6) UK means based on UK  
law

7) The restriction of vaccination w.  
travel

Don

1) What do we do when we  
have but vaccines not here

2) Suspending travel corridors is fine

3) Travel advice

COL

- Take to UK level  
- protocol to ensure

We don't know ~~when~~ how much ~~work~~ <sup>large</sup> there is  
Frank Field. Can take date to work at my C  
fill need

could winter excess scheme  
ed be good or a warm coat

Carbon level & longer of decided  
~~at work with~~ children with air phungus

Could winter just to the other side



BBC

Billard Group

Gibb

pro BBC  
→ bias  
→ wrong  
→ amber

- 1) AIMS of BBC
- 2) \$500m - most trusted news brand in US
- 3) We have to be the only trusted by brand
- 4) Paul Dave
- 5) treat as licence fee
- 6) CPI increases
- 7) licence fee down 30%
- 8) need of news
- 9) iPhones - internet
- 10) good people share to the push great people share to where the push is going
- 11) 43p a day.
- 12) educate -
- 13) shareholder
- 14) need of news
- 15) Henry D. Thoreau

6) Life savings - \$200m → \$16m

4) Queen's nature corp.  
jobs in park - plant trees  
celebration of the queen  
unemployed kids

Paul Nurse →